ADK&A SELECTED QUALIFICATIONS IN TRAINING AND TEACHING

Academic

University of Southern California Price School of Public Policy *Adjunct Professor*

Courses on real estate approvals, finance, and public private joint ventures and deal making.

Public/Private Mixed Enterprise Planning (PLUS 543 now PPD626), 1986 - Present Development Approval Process (RED 551), Spring 1989 - Present Development Planning and Analysis (PLUS 507), Spring 1988 Fiscal Impact and Infrastructure Finance (RED 599), Spring 1993 Real Estate Finance (RED 542), Summer 1993, 1994, 2014-2016 Fundamentals of Real Estate Development (RED599 now PPD599), 2003-Present

Harvard University Graduate School of Design Instructor, Executive Education Program

Public Private Joint Ventures in Real Estate Development, Summers 2002-2011

UCLA Graduate School of Architecture and Urban Planning *Lecturer*

Real Estate Development for Architects and Urban Planners (GSAUP 272), 1981 - 1986

Non-Academic

Public Private Joint Ventures in Redevelopment

One-day seminar for Executives at Forest City Development, 2007

How to Attract Retail Development to Your City

Course offered by International Council of Shopping Centers at the Shopping Center University, 1998 to 2003

Effective Negotiating and Deal Making

One-day training workshop for redevelopment staff and others at the Redevelopment Institute sponsored by the California Redevelopment Association (CRA), 2000 – 2002

Real Estate Workshops

Training workshops on various real estate topics for both general conferences and certification program for the Council for Urban Economic Development (CUED later IEDC *International Economic Development* Council), various dates and venues 1986 – 2006

Lecturer in Case Presentations for Residential Real Estate

Citibank (New York) semi-annual real estate lending workshops for Citibank lending officers. (Seminar by the Harlan Company of New York), 1976 – 1989

Ground Leasing Training Seminars

One and two-day training offered by Kotin Regan & Mouchly to redevelopment staff in the cities of Phoenix, Los Angeles, and Burbank.

Public Private Joint Ventures in Redevelopment

Four session course for City Staff, Inglewood California, 2005

Public Financing of Private Parking

Workshop for Real Estate staff, Walt Disney Imagineering, 2008